BREAKTHROUGH LOW-COST, MULTI-DAY ENERGY STORAGE

Illinois Commerce Commission

January 20, 2022

Jason Houck, Sr. Manager, Policy & Reg. Affairs



Energy Storage For A Better World



Agenda

- Opportunity for Multi-Day Storage
- Form's Iron-Air Battery
- Multi-Day Storage Applications
- Modeling Best Practices



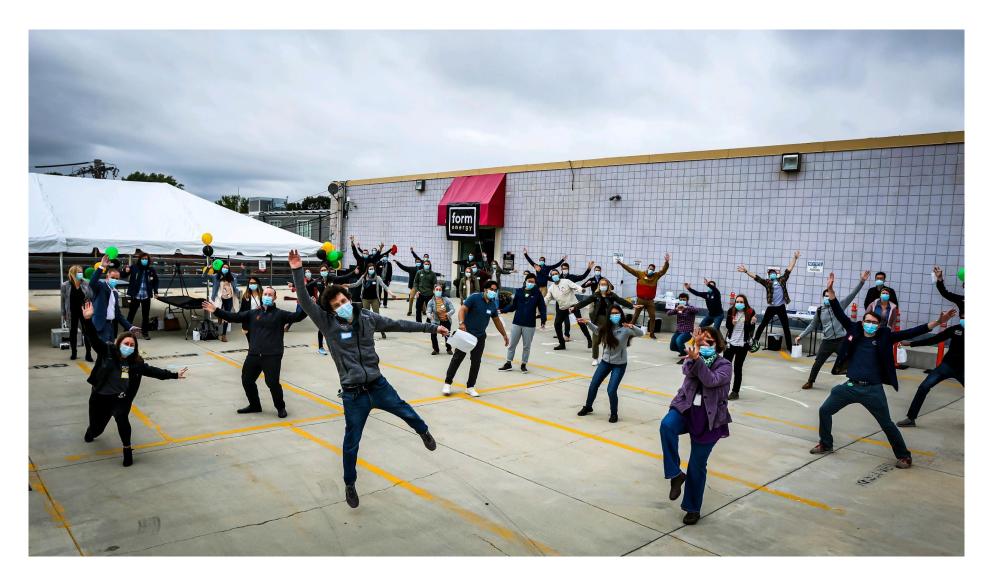
Our Team

• Team:

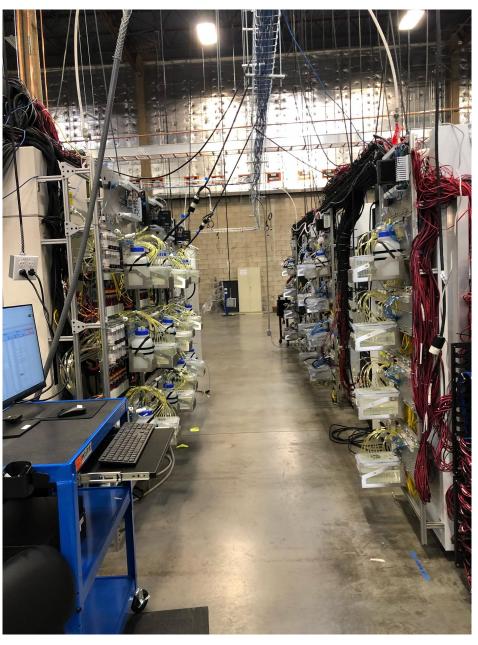
- 200+ employees across the U.S.
- 50,000 ft² facility in Somerville, MA
- 50,000 ft² facility in Bay Area, CA
- 15,000 ft² facility near Pittsburgh, PA

Investors:

\$370M in venture capital from
 Breakthrough Energy Ventures (BEV),
 Coatue Management, NGP Energy
 Technology Partners III, ArcelorMittal,
 Temasek, Energy Impact Partners, Prelude
 Ventures, MIT's The Engine, Capricorn
 Investment Group, Eni Next, Macquarie
 Capital and other long-term, impact
 oriented investors





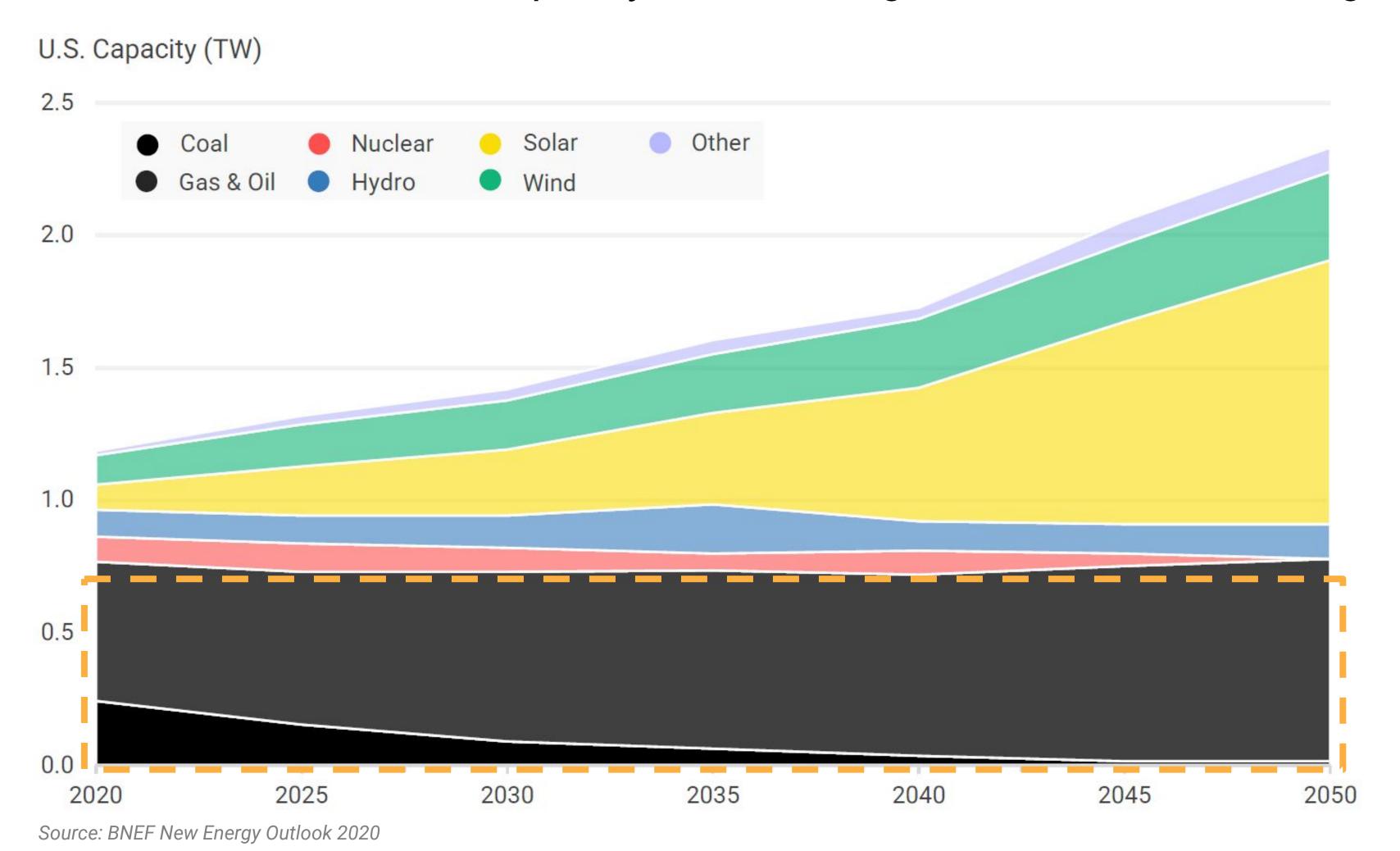






The tech gap: 780 GW U.S. opportunity to replace fossil plants

Forecast US Generation Capacity with Existing Commercial Technologies



Change: As the grid electrifies and renewable costs plummet:

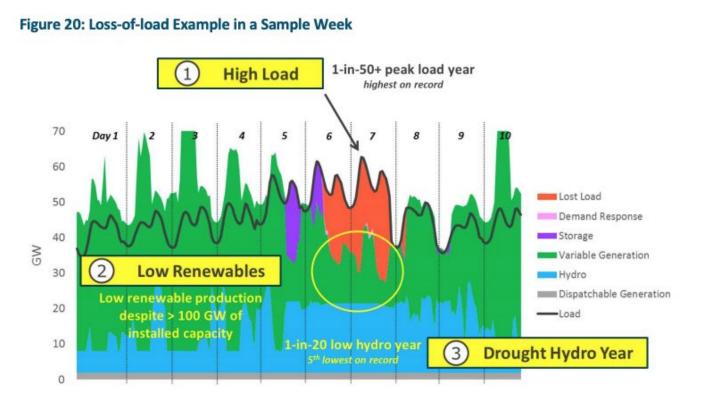
- >3.5x growth in renewables
- 1 additional TW of capacity

Obstacle: Legacy fossil remains to maintain reliability as electric demand rises.

Opportunity: Eliminate >780 GW of gas power plants by firming renewable energy

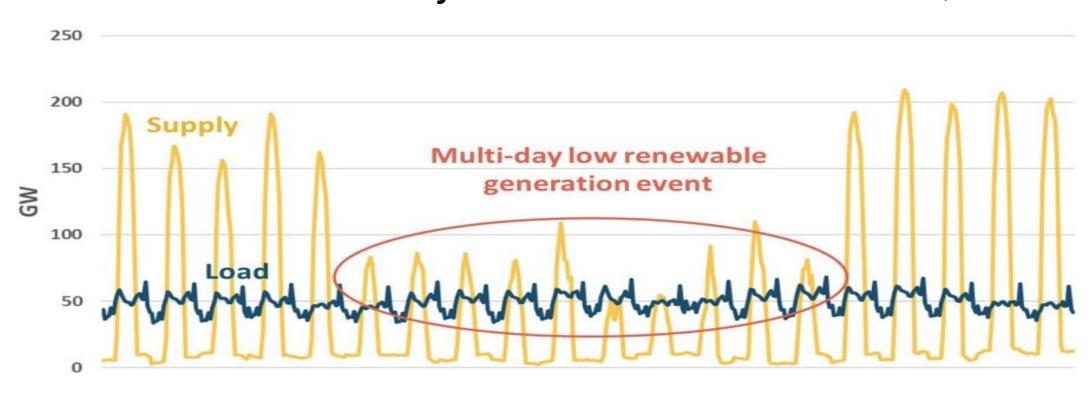
Weather-driven multi-day reliability challenges are universal

Pacific Northwest Multi-Day Weather Event, 2050



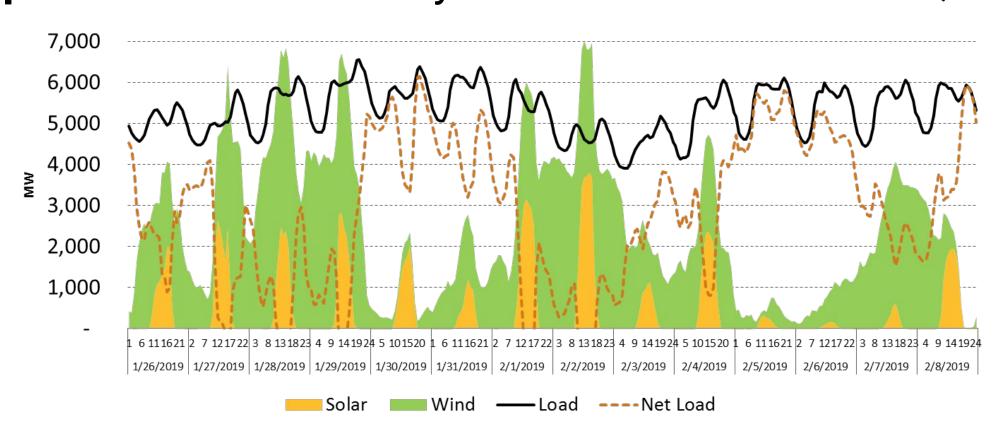
Source: E3, Resource Adequacy in the Pacific Northwest

California Multi-Day Weather Event in Winter, 2050



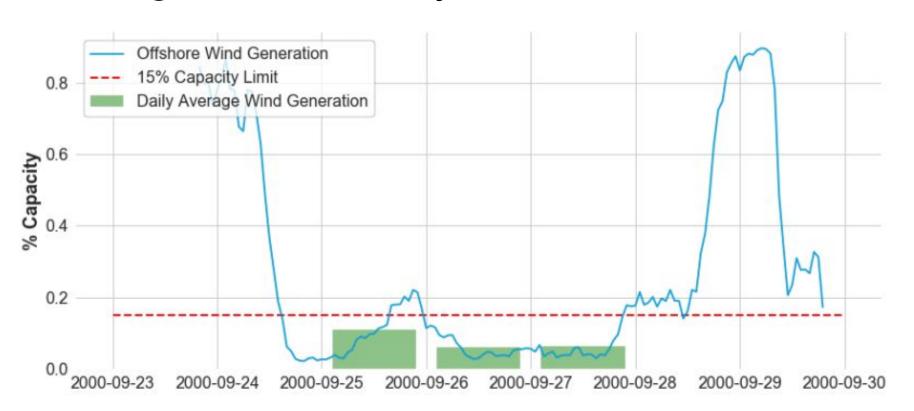
Source: E3: Long-Run Resource Adequacy Under Deep Decarbonization

Upper Midwest Multi-Day Weather Event in Winter, 2019



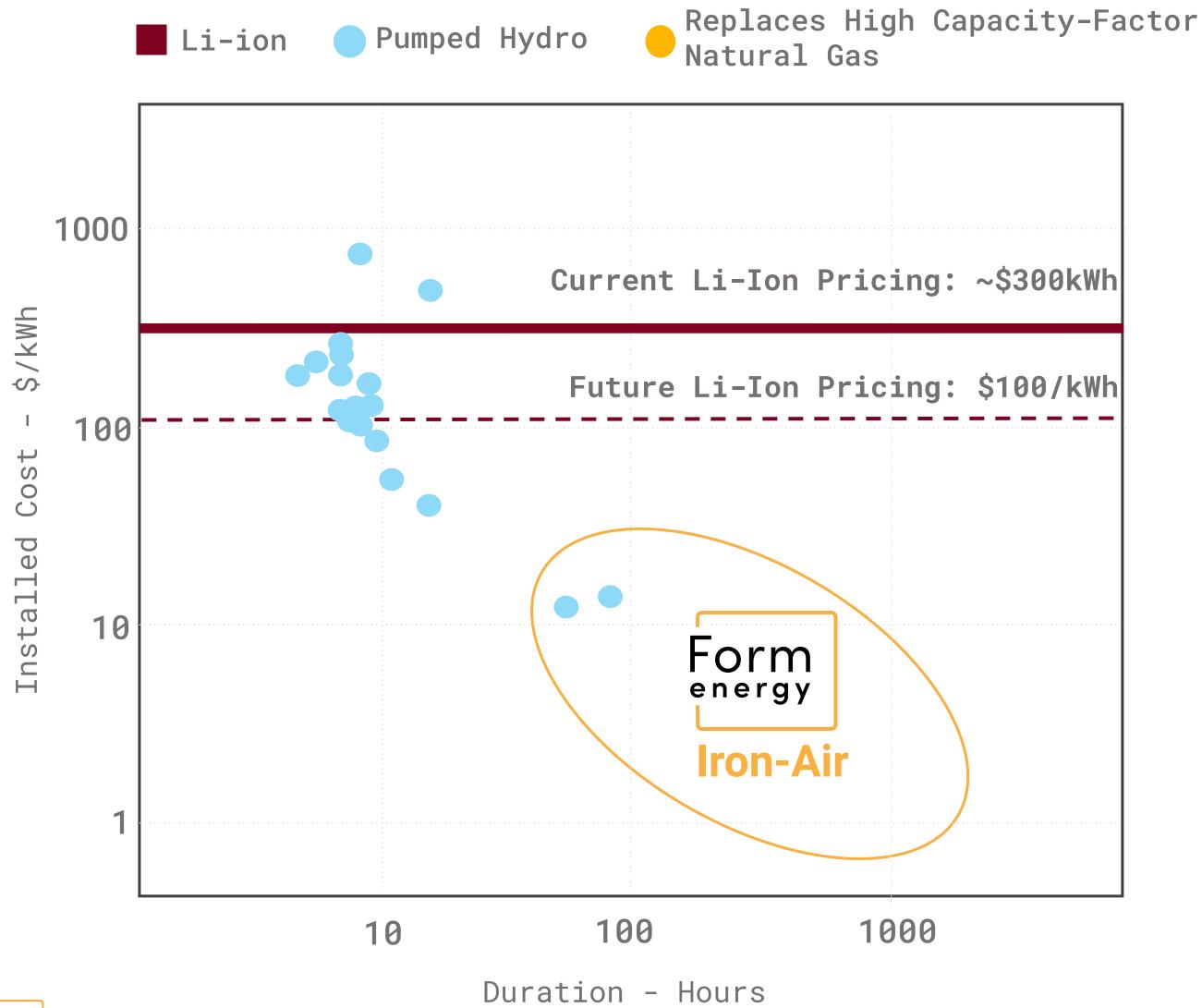
Source: Xcel Energy 2020-2034 Upper Midwest Resource Plan, May 20, 2019 Workshop

New England Multi-day offshore wind Iull, 2000



Source: DNV-GL Analysis of Stochastic Dataset for ISO-NE

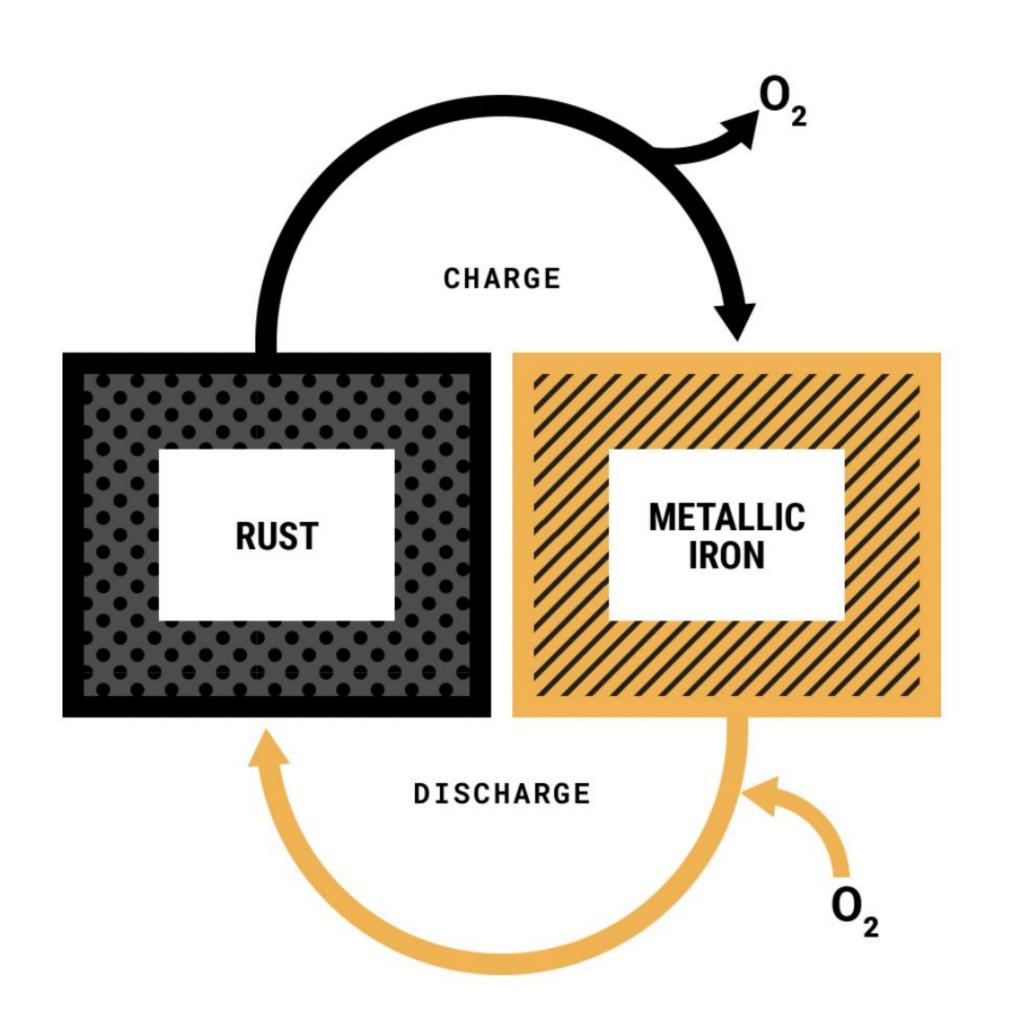
Our target: 10x lower cost and longer duration than lithium-ion



- New storage solutions must be 10x longer duration and 10X cheaper than lithium ion to enable renewables to replace gas and coal
- Pumped hydro is longest duration/lowest cost today

Rechargeable iron-air is the best technology for multi-day storage

Reversible Rust Battery





COST

Lowest cost rechargeable battery chemistry. Less than 1/10th the cost of lithium-ion batteries



SAFETY

Non-flammable aqueous electrolyte. No risk of thermal runaway. No heavy metals.



SCALE

Uses materials available at the global scale needed for a zero carbon economy. High recyclability.



RELIABLE

100+ hr duration required to make wind, water and solar reliable year round, anywhere in the world.



Our rechargeable, static iron-air battery leverages globally abundant materials and off-the-shelf components

SYSTEM BUILDING BLOCKS

• Iron Anode:

- Highly abundant, very low cost metal, non-toxic
- Abundant local supply

Air Electrodes:

- Commercially proven air electrodes
- Readily scalable production

Water-Based Electrolyte:

- High pH (similar to AA batteries)
- Non-flammable, no heavy metals

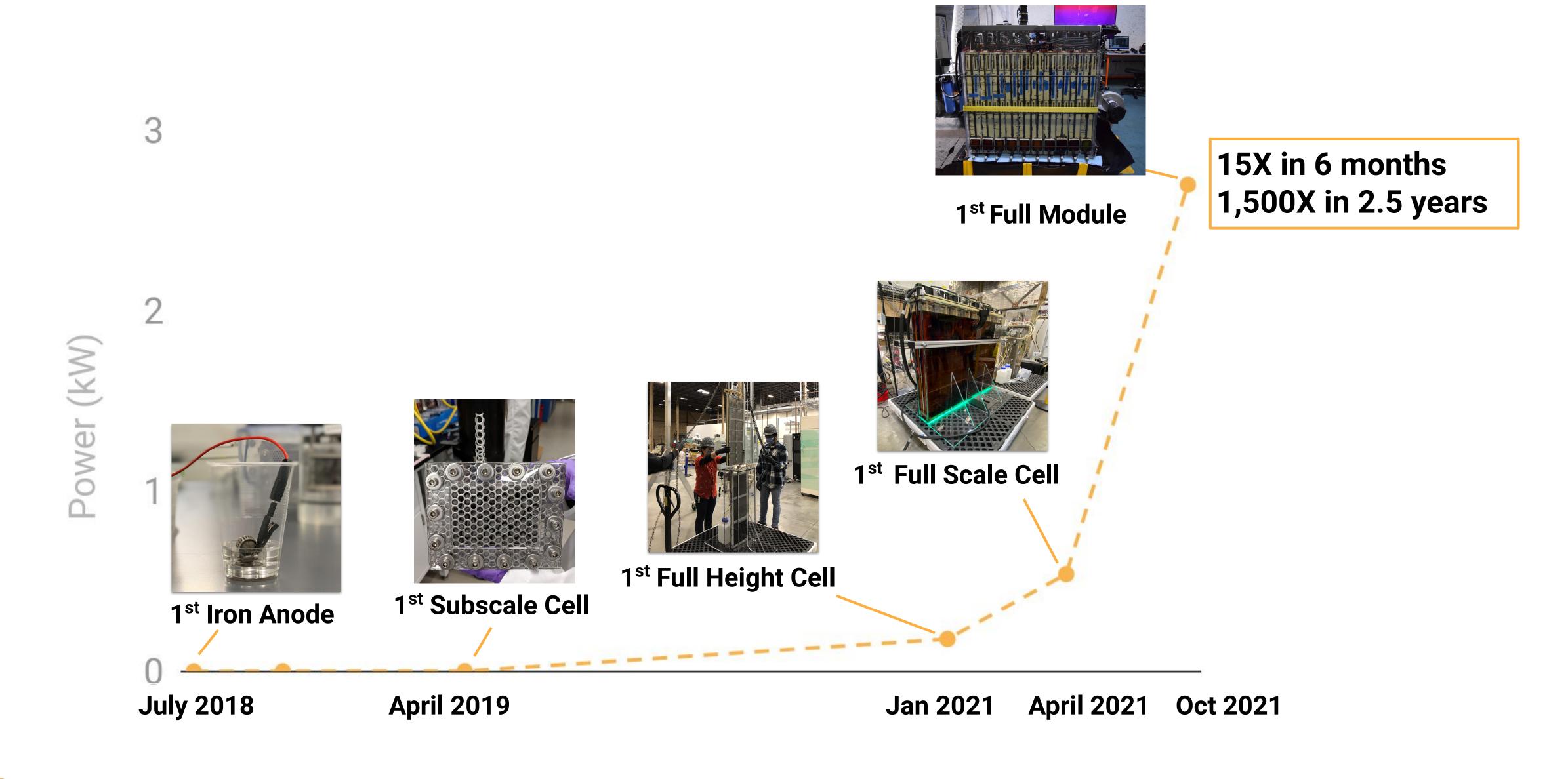
Balance-of-system:

- Off-the-shelf water distribution, HVAC, & air handling system components
- Standard utility-grade inverter

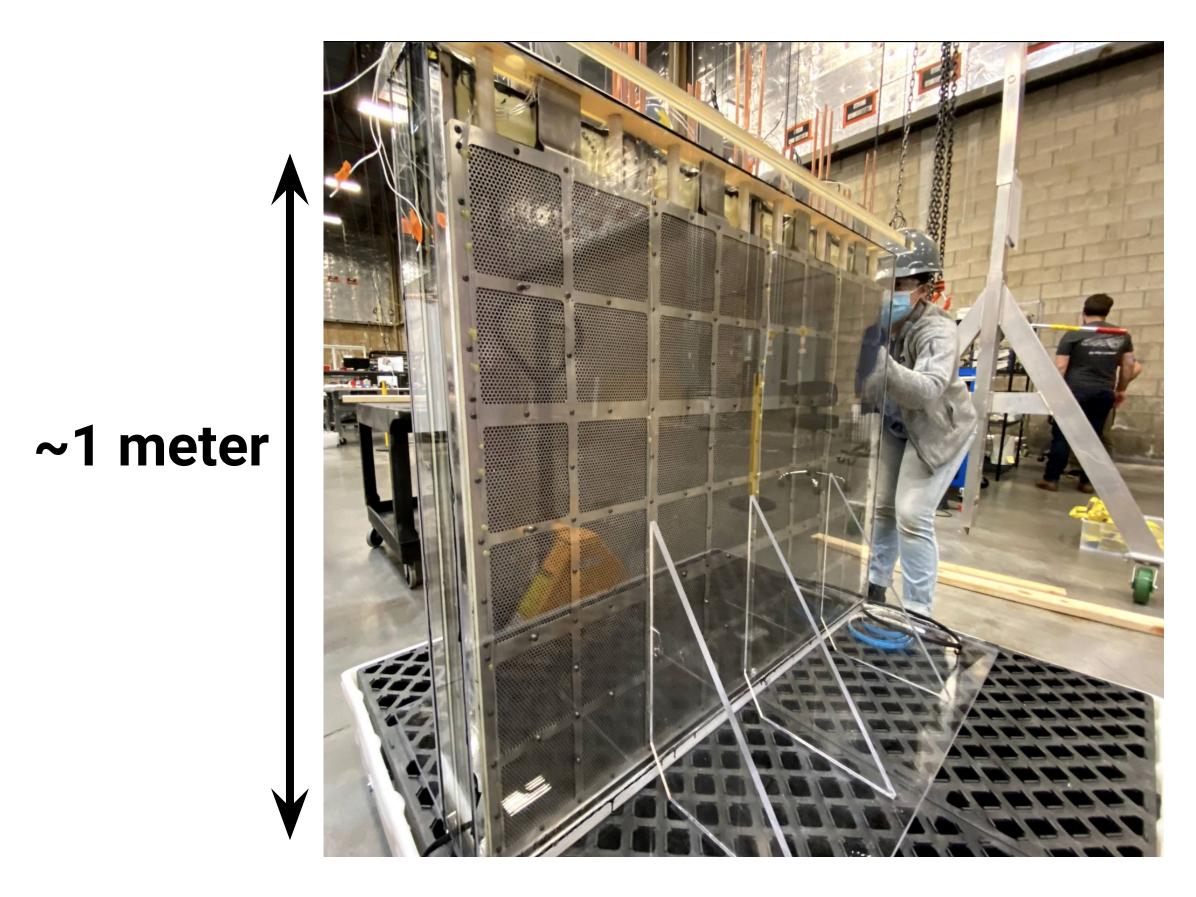


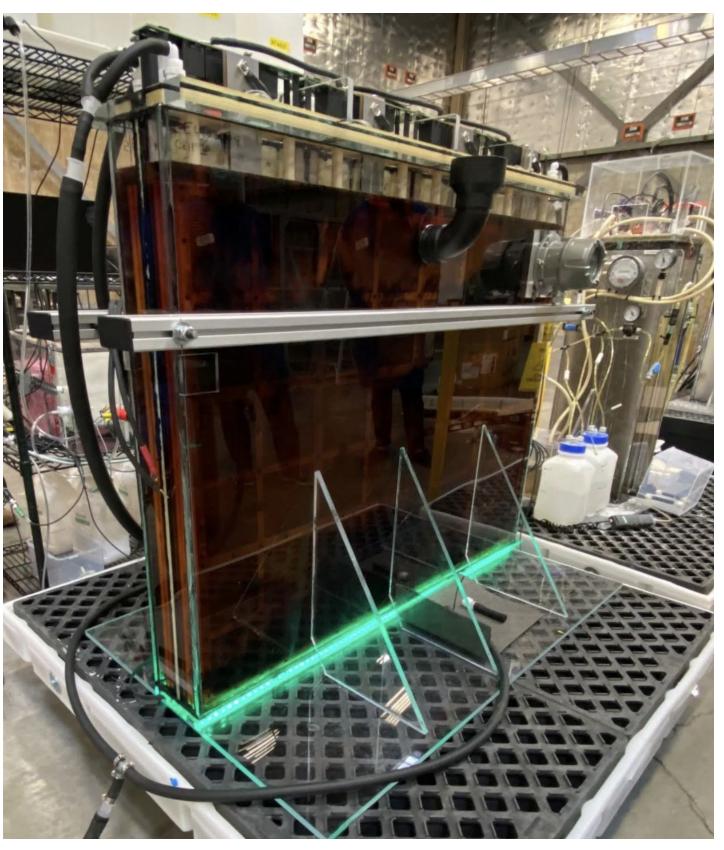


Rapid scale



Form Energy's cells are the largest battery cells in the world







First pilot project is contracted



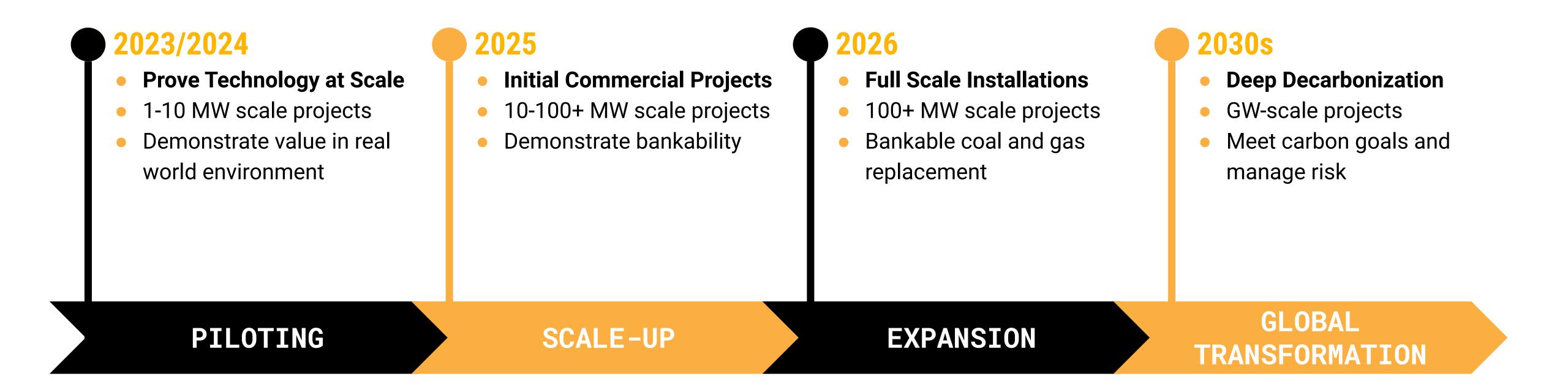
Partner: Great River Energy

Location: Cambridge, Minnesota

Size: 1 Megawatt, 150 Megawatt-hours

Online Date: 2023

Form Energy's path to transform the global grid



30 years after commercial availability, global lithium-ion manufacturing capacity was 500 GWh/yr in 2020. Form Energy will exceed that scale before 2030.



Multi-day storage fills three key grid needs

Firmed, 24/7 Renewables

- Provide guaranteed capacity year-round
- Shape renewable output to meet any load profile
- Lower market exposure

Reliable Capacity Over Multiple Days

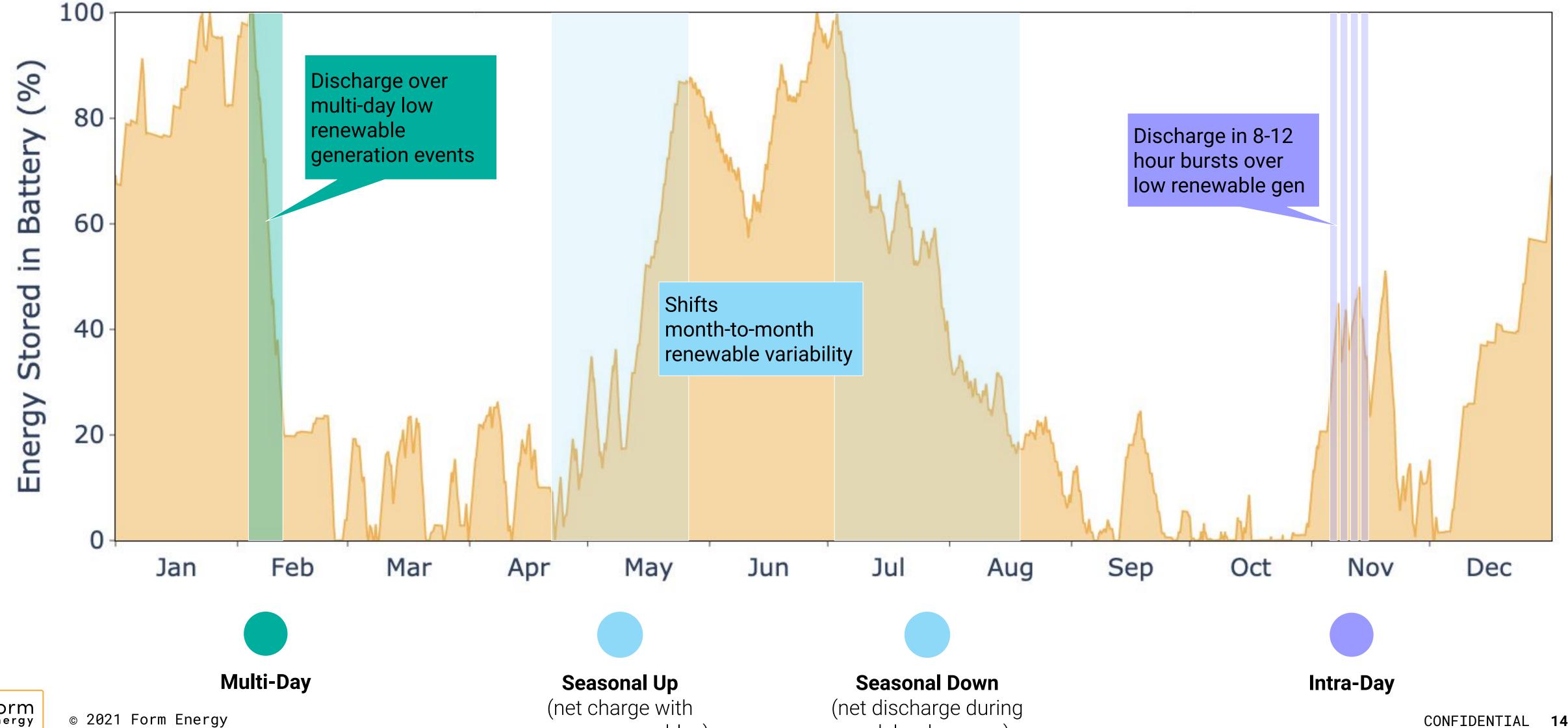
- Replace legacy fossil units with a clean alternative
- Lower costs by avoiding exposure to high risk events
- Fewer loss of load events

Transmission Optimization

- Reduce renewable curtailment and congestion
- Increase the value of existing transmission
- Lower overall system costs

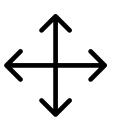


Multi-Day Storage operates year-round to balance seasonal, multi-day, and intra-day variability in renewables



FormwareTM is the software platform for a deep renewables world

Inputs



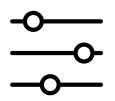
Project-Specific Constraints

Site capacity, target availability, ...



Sophisticated Storage Models

\$/kWh, \$/kW, RTE, ...



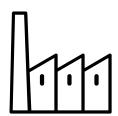
Market Conditions

PPA price, capacity prices, energy and ancillary prices, RPS, ...



Grid Data

Transmission limits, load forecasts, retirements, ...

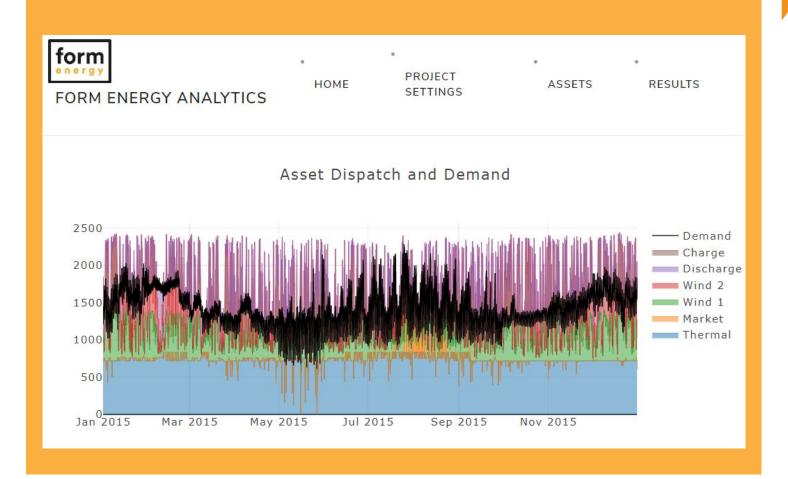


Generator Data

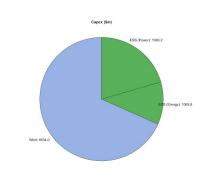
Capex, opex, start costs, heat-rates, fuel costs, solar & wind resource, ...

Formware™ Software

- 8760+ model captures price and resource volatility
- Multi-scenario optimization validates solution across range of conditions
- Customizable model allows Form to deliver bespoke analyses on-demand

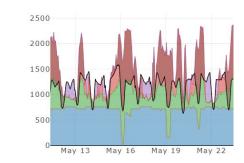


Outputs



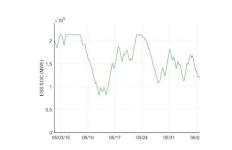
Recommended Energy Asset Sizing

Power, energy capacity

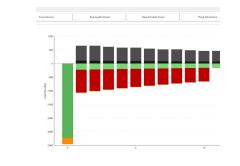


Hourly Operational Profiles

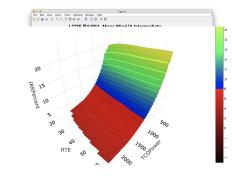
8760+ by energy asset



Storage "Duty Profile" Cycles/yr, peak power



Project Financials LCOE, FCF, IRR



Sensitivity Analysis

Risks and trade-offs from input uncertainties



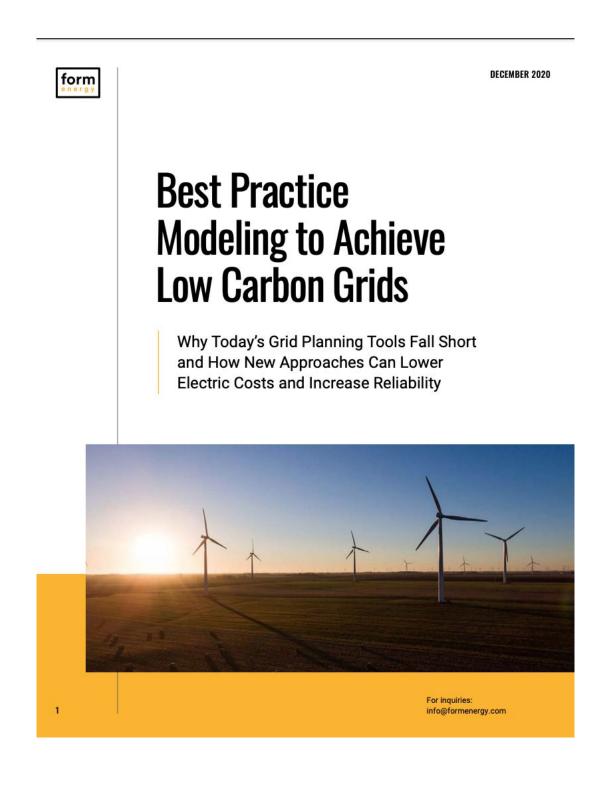
Resources about Multi-Day Storage Applications and Value

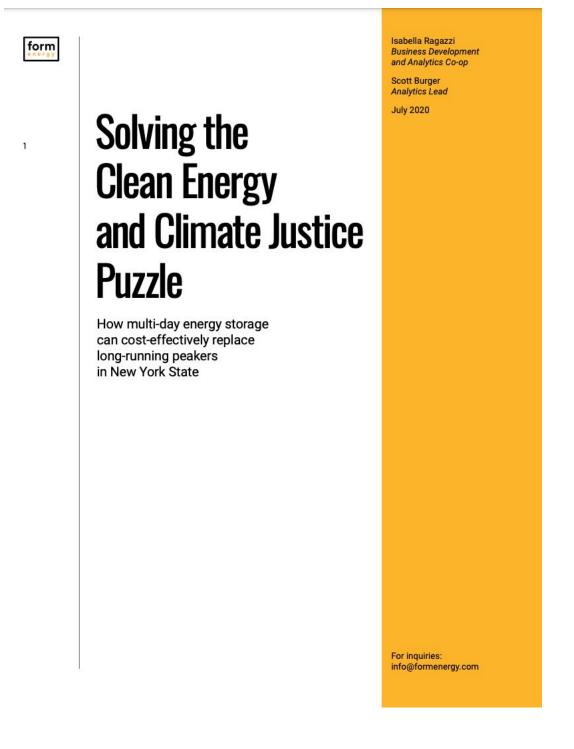
Best Practice Modeling for Low Carbon Grids

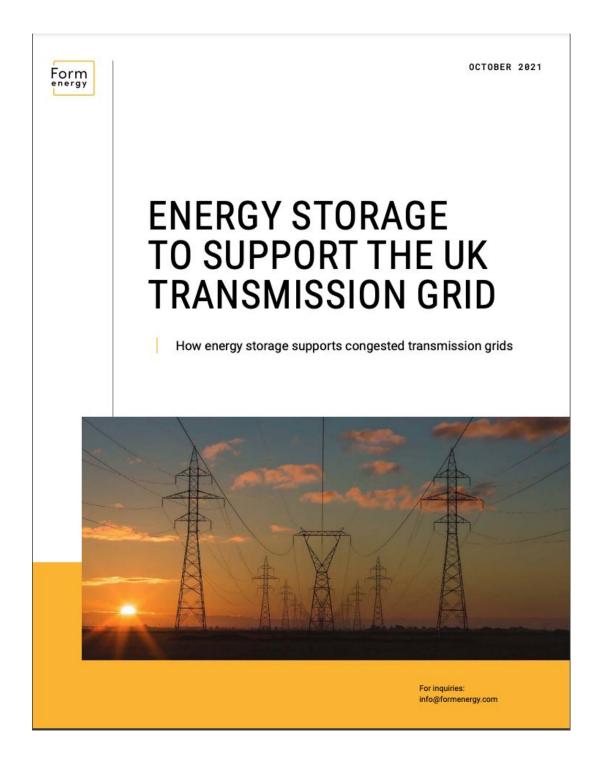
How Storage Can Replace
Long-Running Peakers

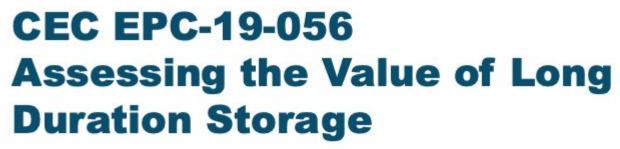
Transmission Enhancing
Value of Storage

Upcoming: Long-Duration Storage Study in CA









Data & Scenario Selection Public Workshop

June 30, 2021



Form

Thank You!

